



# ANNUAL REPORT 2021-22

MADHYAM FOUNDATION  
BHUBANESWAR



### *Our Vision*

*An Odisha where every low income family is livelihoods secure and lives a dignified life*

### *Our Mission*

*To design, demonstrate and scale up subsector focused livelihoods interventions, facilitate rights assertions by the disadvantaged and enable low income families to move towards prosperity.*



## Area of operation





Gautam Parija  
President



Subrat Kumar Singhdeo  
Executive Secretary  
Cum  
Executive Director

## Foreword

*It gives us immense pleasure to present this Annual Report of Madhyam Foundation for the year 2021-22. The year witnessed the Second Wave of Covid-19 pandemic which resulted in large number of deaths apart from stalling the economy with complete closure imposed on enterprises across all sectors. Small holder agricultural operation are under pressure from a number of interlocking stressors such as land degradation, caused by improper cultivation methods, limited capacity to invest in land, inadequate access to technology and market. These problems are being accentuated further by the impact of climate change.*

*So, there is an urgent need to use the climate change lens while designing any intervention in resources management & agriculture. Madhyam Foundation is already focusing on soil management, crop management & water management. We are in the process of accelerating all these interventions in a wider geography to promote climate resilient practices. We earnestly hope that normalcy will be restored to the pre-covid level very soon.*

*On behalf of Governing body of Madhyam Foundation & our dedicated colleagues, we take this opportunity to thank our donors, other stakeholders & the community we work with for their support & encouragement in achieving our mission.*

# MADHYAM FOUNDATION OUTREACH

Year of establishment: 2004

Outreach	During the year (2021-2022)
No. of state covered	1
No. of Districts covered	3
No. of Blocks covered	5
No. of Households covered	11585
No. of villages covered	181
No. of SHGs Formed and nurtured	180
No. of Producer Groups Formed	100
No. of producer Cooperatives formed & nurtured	1
No. of Farmer Producer Company formed	1
Total no of staff	Total : 54 Male : 39 Female : 15
No. of project offices	03
No. of women beneficiaries	7000

Major activities currently undertaken : Promotion of SRI, line transplanting of paddy , vegetable, pulses, millet (SMI), tuber crops , turmeric, ginger, potato cultivation, goat rearing, Fish farming back yard poultry & linking the women farmers with social security schemes, promoting women participation in local decision making structures, awareness programmes on gender discrimination, support services for migrants, and placement linked skill building of rural youth

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# PROJECT SAMBHABANA

*(Enhanced Livelihood Security for Marginalized tribal households and labour migrants through innovative agriculture in Malkangiri district of Odisha.)*



AWO International Team from Regional Office Nepal during interaction with farmers

Madhyam Foundation, supported by AWO International of Germany implemented a five year project (Jan,2017 – Dec,2021) in 48 villages of Khairput block in Malkangiri district of Odisha. The project aimed to increase household level food security, enhance household level income, reduce vulnerability of distressed migrants and minimize gender based discrimination among 3,000 targeted households.

### Achievements of the Project

#### Outcome - 1 : Household level food security enhanced

Under this outcome, activities such as the cultivation of paddy using the SRI method, cultivation of tuber crops, pulses, and millet were undertaken. Before our project intervention, the use of the SRI method was limited to a sporadic demonstration by the agriculture department. Due to a series of

training and handholding by our CRPs, Project staffs & Village Agriculture Worker (VAW) ,2005 farmers against the target of 2000 farmers got 18-20 quintals per acre in SRI method and highest Yield was 25.3 quintals per acre by using SRI method which contributed to their food security round the year. Similarly, 2552 farmers undertook pulses and millet cultivation against the target of 2000 which contributed to their protein requirement in the diet round the year. Cultivation of tuber crop by 3080 farmers against the target of 3000 happened for the first time on such a scale and each farmer got 40 to 50 kgs of yam and tapioca which helped in increasing their nutritional security for 3-4 months in a year



SRI Paddy Crop cutting in presence of Agriculture Dept. & AWO International team

### Outcome - 2 : Household-level income increased

Under this outcome, vegetable cultivation was promoted among small and marginal farmers and for landless farmers, poultry and goat rearing were undertaken.1532 farmers(against the target of1500) undertook vegetable cultivation by following new package of practices, promoted by the project such as soil testing, crop planning, seed treatment, use of organic manure and pesticides, multi-cropping, etc During the project period, 600 vegetable seed kits (6 Variety ) were distributed to 600 vegetable farmers in 46 villages for both Kharif ( rainy season) & Rabi ( winter season) Season. Due to all these initiatives, the



Handikhata preparation at SIKhapalli village

income of farmers was increased to the tune of Rs. 35,000—Rs. 40,000 from half-acre of cultivation. 257 landless farmers( against the target of 255) undertook goat rearing which fetched them an income of Rs.20,000—Rs 30,000 per year. During the year, backyard poultry reached 405 and no of chicken reached to 20-25 with each farmer. Farmers who undertook backyard poultry (local variety) earned Rs. 6,000-Rs.8,000 per year.

Sustainability : The cooperative, promoted and nurtured by Madhyam Foundation, has now a fund base of INR. 3,30,265(Euro 4,028). The cooperative has recently got a license from the Govt. to manage Millet mandi (collection point) setup by the Government where Government approved buyer (in the case of Madhyam, our Narishakti cooperative) will procure the millet as per the Govt approved rate from the farmers on a commission basis. Such commission will further augment the fund base significantly. The

cooperative plans to scale up the sale of seeds, organic manures & pesticides, & renting out agriculture equipment to increase its revenue base.

Outcome-3 : Vulnerability of distressed internal labor migrants reduced and their level of social security increased

Activities such as registration and issue of I-cards, legal clinic, and linkage with social security schemes were undertaken to minimize the



Legal Clinic for Migrants at Khairput

vulnerability of distressed migrants. 832 migrants were linked with various social security provisions of the government which created a safety net for migrants and reduced their vulnerability. Out of 1000, 2 construction laborers got the house with concrete roofing under the Construction worker's welfare scheme. Similarly, 110 cases of migrants were identified for legal support out of which 18 cases were solved and migrants got benefit through our legal services.

Outcome-4: Gender-based discrimination and risk of young girls & women to trafficking reduced

Under this outcome, only training and awareness programs were planned. During the last 5 years, 98 cases of gender discrimination could be solved. 40 cases of trafficking were identified out of which only 25 cases could be solved. It is expected that due to increased awareness about gender discrimination, domestic violence, trafficking, etc among women self-help groups, adolescent girls, male members and representatives of local self govt under the project, significant results would be achieved in coming years.



Tuber seed distribution & Seed treatment of Kalapally

# PROJECT SASHYA

## *Special Programme for Promotion of Millets in Tribal areas of Odisha*



Weeding of millet crop by Cycle Weeder at Podoghat village

Government of Odisha, under its Department of Agriculture and Farmers empowerment, launched a special programme for promotion of millets in tribal areas of Odisha during 2017. This programme aims to improve millet based cropping system in nearly 30,000 acre @ 1,000 acre per block covering 30 blocks with significant tribal population in seven districts (Kalahandi, Koraput, Kandhamal, Malkangiri, Rayagada, Gajapati and Nuapada) of Odisha. In addition to increasing productivity through various agronomic measures, the programme also intends to promote processing and business enterprises stakeholders of the programme:

- ❖ Directorate of Agriculture and Food production, Govt. of Odisha is the nodal agency for monitoring & implementation of the programme.



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- ❖ Programme Secretariat is anchored by WASSAN and Research Secretariat is anchored by Nabakrushna Choudhury Centre for Development studies (NCDS), Bhubaneswar.
- ❖ Agriculture technology & Management Agency (ATMA) is the Programme Administration unit at district level.

Madhyam Foundation was selected as a Facilitating agency for Khairput block in Malkangiri district during June, 2017. Narisakti Panipariba Utpadankari Mahila Samabaya Samiti Ltd, promoted by Madhyam Foundation was chosen for project implementation under the supervision & the guidance of Madhyam Foundation.

### Progress as on 31st March, 2022:

Crop coverage: As on March, 2022, Madhyam Foundation has promoted millet cultivation in 3293.5 acres of land by 2495 farmers from 113 village across 7 gram panchayats of Khairput block in Malkangiri district. Due to improved package of practices, production was enhanced with highest yield of 10.46 quintal per acre and average yield of 5-6 quintal per acre.

Farmer Registration: Government of Odisha had taken an innovative initiative for procurement of Ragi. So Farmer registration was done with the support of LAMPS & Narishakti CBO, Khairput where 4245 farmers were registered for procurement of Ragi.

Mandia Food Festival: Madhyam Foundation has been organizing Mandia Food festival every year during Maa Damaldei festival, a popular local festival. During 2021-22, we organized the Food festival during National Nutrition Week (1st-7th September, 2021). Apart from the local Member of Parliament, Member of Legislative Assembly, senior Govt. officials, around 4,000 local people visited the Food festival where different types of Ragi snacks prepared by our women co-operative members were exhibited. The objective was to popularize the nutritional benefit of different types of food that could be prepared out of Ragi.



Crop cutting of millet crop at Sargiguda village



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Capacity Building : 16nos of Capacity building Training programmes were conducted by Madhyam Foundation for 320 lead farmers of Khairput block.

Field Day : 10nos of crop cutting training programme along with field demonstration were conducted by Madhyam Foundation where 315 progressive farmers from 7 GPs and 8 CRPs participated.

Awareness of Mandia Ratha : Mandia Ratha, a van, well decorated with flower, Flex board/banner with audio system showing the MSP, FAQ and Mandi schedule was organized by Madhyam Foundation. The Mandia Ratha covered all GPs to create impactful awareness among the farmers in Khairput Block about promotion of Millet cultivation in Tribal Areas of Odisha



Inauguration of Millet Mandi at Rasabeda in Malkangiri

Inauguration of Millet Mandi : Nari Sakti Panipariba Utpadankari Mahila Samabaya Samiti Ltd, a Co-operative promoted by Madhyam Foundation has been chosen as the procurement agency for Ragi in the block by the District Administration. During the year, 6900 quintal ragi was procured from 1104 farmers by our Co-operative.



Agriculture Officer Visiting the Millet Field

## PROJECT SAMARTHA

*Placement linked Skill Building project for Rural Youth (DDU-GKY)*



Tamali Pradhan, a trainee of DDU-GKY program awarded a LED TV by her company (Bharat FIH Ltd., Sricity) for her performance

Deen Dayal Upadhyaya Gramin Kaushal Yojana (DDU-GKY), funded by Govt. of India through ORMAS, Department of Panchayatiraj, Govt. of Odisha aims to create sustainable impact on rural poverty by skilling rural youth and linking them with regular wage employment. After successful completion of the third project, Madhyam was sanctioned a fourth project during July, 2019 to provide skill training to 500 youth in trades such as Operation of Industrial Sewing machine, Multi skill electrical and Data Entry operator trade. Madhyam Foundation shifted its existing training centre from Kalinga Nagar, Bhubaneswar to Bharatpur,. During this financial year, Madhyam completed training for youth, out of which were provided placement in different locations i.e., Bhubaneswar, Bengaluru, Hyderabad, Kolkata and Chennai. Madhyam keeps in touch with all the placed youth through regular tracking.



SMO Trainees at Bhubaneswar Railway station on their way to Bengaluru for OJT & Placement.



Guest faculty demonstrating class on Installation and Repairing of Aqua Guard

## PROJECT SAMBALA

*Enhancing livelihoods security of small and marginal farmers through innovative Agricultural practices*



Harvesting of Egg plant at Village lamungia

Madhyam Foundation launched a three year project on 1st January, 2020 with the support of Azim Premji Foundation, Bengaluru. The project is being implemented among 4,000 small and marginal farmer households in 60 villages of G.Udayagiri and Raikia block in Kandhamal district of Odisha. The main objective of this project is to increase household level income by enhancing production and productivity in vegetable, turmeric, ginger, potato, and tuber crop cultivation through innovative and sustainable agriculture practices.



Harvesting of potato by farmer

## Major activities planned under the project are;

- ❖ Promotion of vegetable cultivation with organic ways by 3200 farmers
- ❖ Promotion of turmeric with innovative practices by 500 farmers
- ❖ Promotion of ginger cultivation with new package of practices by 500 farmers
- ❖ Promotion of potato cultivation with new package of practices by 500 farmers
- ❖ Promotion of tuber crop (elephant Yam) in 40 demonstration plots
- ❖ Promotion of 0.5 acre model in 20 demonstration plots
- ❖ Promotion of 100 Producer groups
- ❖ Linking the farmers household with various Govt schemes (convergence & social security schemes)



Use of boiling drum by turmeric farmer

## Activity wise progress and achievements (as on March,22) are as follows:-

- 3220 nos of women farmers (1901 in Raikia block & 1319 in G Udayagiri block) undertook vegetable cultivation with organic ways in -1525 acres of land
- 58,392 quintals of vegetable were sold by the farmers out of 62,597 quintals of vegetables produced and an amount of 1678.33 lakhs have been realized out of vegetable sales.
- 56 nos of field level training were organized for 1711 (853 & 828) no of farmers on crop planning and organic ways of vegetable cultivation



Farmers exposure visit to Kotagada

- 39 nos of new producer groups were formed with 1150 members. No of total producer groups reached to 96
- 180 nos of farmers were exposed to various model fields of Bhawanipatana sadar block and Junagarh block of Kalahandi district and Kotagada of Kandhamal district.
- 50 no of trainings were organized on book keeping nad management of producer groups for 1061 nos of leaders
- 48 nos of weight measures were supported to producer groups, cumulative support reached to 88 groups
- 47 nos of producer group leaders were exposed to model farmers producer organization in Muniguda and Nuapada.
- 2250 No of households converged with various govt schemes (land development, Seedkit, Sprayer, Mopokhari ,Vermin compost pit, trench digging etc) An amount of Rs 61,70,912 could be mobilized for them.
- Total 799 no of farmers undertook potato cultivation in 186 acres of land. 6331 quintals of potato were produced by them and apart from household consumption, 3313 quintals of potato were sold by the farmers and an amount of Rs 63,59,910 was realized out of sales
- Total 415 nos of farmers undertook ginger cultivation in organic way in 68.6 acres of land. Out of that, 300 new farmers were supported seeds and bio fertilizer. This year, 5041 quintals of ginger were produced by the farmers. 1688 quintals of ginger were sold by the farmers and realized Rs 520,55,472/- out of sales. 3353 quintals of ginger were preserved by the farmers in pits with indigenous way for seed purpose and for sale in future when price would appreciate.



Farmers selling their produces using weight measure



Harvesting of ginger by farmer



Field visit by Azimpreji Foundation team during Dec 2021



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- 500 turmeric farmers were supported with bio fertilizer and pigeon pea seeds for intercropping and they undertook turmeric cultivation in raised bed with line sowing in 285 acres of land. 8599 quintals of turmeric were produced and 88.8 quintals were sold by the farmers. An amount of Rs 5,47,500/- has been realized out of sales.
- 17nos training organized on various package of practice of turmeric for 340 turmeric farmers.
- 11nos of boiling drums were supported to 11 producer groups for boiling of turmeric
- 40nos of farmers undertook tuber crop (Gajendra) cultivation and 63.48 quintals were produced by them
- Total 20 nos of 0.5 acre models were developed and they produced 508 quintals of vegetables and realized Rs 12,05,693/- out of sales apart from household consumption.
- 8 nos of Jaibika Bahini were formed and awareness rallies were organized by the members of Jaibika bahini on benefit of organic cultivation
- 325 nos of women farmers were oriented on Package of practices of potato cultivation in 12 nos of trainings
- 214 nos of ginger farmers were oriented on various package of practices of ginger cultivation in 10nos of training



Azimpremji Foundation team verifying MIS at Project office G.Udayagiri



Jaibika Bahinirally



Harvesting of tuber crop (elephant yam) by Farmer

# PROJECT SAMANUIWTA

## *Integrated Farming*



Line plantation of paddy

Govt. of Odisha has launched a special programme of Integrated Farming in tribal areas which aims for comprehensive development of agriculture, horticulture, livestock and fishery sectors through technology diffusion, integrated management of natural resources in sustainable manner through community institutions. The project, implemented in Malkangiri district is anchored by ATMA at district level & technical support is provided by WASSAN. The project is being implemented by number of Facilitating Agencies (FA) & Madhyam Foundation was selected during June,20 to act as a FA in Cluster- 2 which comprises 80 villages coming under 7 Gram panchayats of Mathili block & 3 Gram Panchayats of Malkangiri block. Madhyam Foundation is implementing this project from its project office located at Nayakguda in Malkangiri block.

## Major activities planned under the project are;

1. Securing crops through protective irrigation for mitigating dry spells.
2. Promotion of crop diversification through intercropping, poly-cropping, crop rotation, changes in seed varieties.
3. Establishing the community managed seed systems to meet the diverse seed needs of farmers.
4. Taking up soil health management activities for rejuvenation of soils.
5. Documentation and evaluation of local landraces through Participatory varietal trials.
6. Promotion of vegetable cultivation at the household level for nutritional security and intensive clusters for income security.
7. Establishment of preventive health care systems for livestock to reduce mortality.
8. Promotion of desi poultry through breed farms and appropriate support systems.
9. Promotion of Goatery through shed construction and appropriate support systems.
10. Documentation and registration of indigenous livestock breeds.
11. Realizing fisheries potential in water bodies (seasonal and perennial) in numerous water bodies with seasonal and perennial water storage
12. Promotion of aggregation, processing, value addition and marketing of products of different production systems through farmer producer organisation.

## Activities undertaken during the year:

- Crop Diversification: In the year 2021-22, 627no's of farmers were covered in Kharif and 388 no's of farmers were covered in Rabi season under crop diversification with an area of 527acres and 491 acres respectively. In kharif season, Inter cropping in Ragi was done with Black gram, Green gram, Maize and Red gram. In Rabi season, Green gram, Ground nut, Vegetables, Sesame and Horse gram were cultivated by farmers.



Inter Cropping of Blackgram in millet field

- During the year, 10.5quintal of vegetable and pulses seed (Maize, Cowpea, Bitter gourd, Cucumber, Ladyfinger, Green gram and Black gram) were distributed to 710 Small and Marginal farmers in 57 villages of Mathili and Malkangiri Block.



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- During the year, 22 no's of Drip Irrigation system were Installed at 22 no's of progressive farmers field in 6 GPs (Bhejaguda, Nayakguda, B.Pangam, Pangam, Chaulamendi and Pedawada ) of Mathil and Malkangiri Block.
- During the year, organized two GP level training for 42 farmers on Crop Diversification. (Line Sowing and, (Line Transplanting). Intercropping of (black gram, green gram with Ragi) was done in 401 acres of land. The average yield of the farmers increased from 3.5 quintal to 4 quintal per acre. The increment happened due to seed treatment, application of organic manure and pesticides and maintenance of proper spacing.
- Participatory Variety Trial (PVT) Black gram :- 07no's of black gram local Seed variety were collected out of which 0.5 were land races such as Kalamala Biri, Umartotia Butta, Leher Biri , Masa Biri, , Kala Butta, Butta and PU 31. Following the POP, the PVT exercise was under taken under the supervision of AAO, Mathili and DAC, WASSN Malkangiri. Kala butta Biri variety was found to be the first choice.
- Promotion of Pulses & Oil seeds: Groundnut, mustard, Niger, sesame can be grown in this cluster as the climatic condition is suitable. During the period, 187 farmers cultivated Pulses like Black gram, green gram, Red gram & Horse gram in 291 acres of land & 69 farmers Cultivated Oil seeds in 82.5 acres of land.
- Vegetables cultivation through Trellis Method: Trellising plants is an old garden technique adopted by many farmers. It doesn't only keep crops off the ground but increase usable space as well as yield. During the period, 205 No's of farmers adopted bitter gourd, Pointed gourd, Cowpea, Cucumber, Ridge gourd cultivation through this method in 25.5 acre of land in Mathili and Malkangiri block.
- During this year One no of Polly shed net was established at Burudabahal village under Bhejaguda GP cluster II, Nayakguda. In last Rabi season, a net profit of Rs. 14,000 was made by selling vegetable seedlings.
- During the period, organized 7no's one day GP level training for women farmers on improved practice of vegetable cultivation. 157 no's farmers participated and acquired more knowledge on organic vegetable cultivation.
- During the period, organized 10no's one day GP level training on organic manure and pesticides preparation. 212no's farmer participated and developed their knowledge on Organic manure and pesticides preparation, use and marketing through FPC.



Adoption of trellis in Vegetable cultivation



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- During the year, organized 1no's of cluster level training of Seed Producer Group where 32no's of farmers were trained.
- During the year, organized 3no's GP level training for women farmers on farm Mechanization. 64no's of farmer participated and developed their knowledge.
- During the year, One no of Seed centre was established at Burudabahal village under Bhejaguda GP by Maa Shibani SHG.
- During the year, 1no's of CHC center was established at Burudabahal village under Bhejaguda GP
- During the year, 8no's of Integrated model farm pond renovation work was completed at Khajuriguda, Pandriguda, Talaguda, Bhandaripangam ,Madiguda, Burudabahal and Baraja.
- During the year, one Fish feed Mill was established at Khairapalli village under Nayakguda GP.
- During the year, 92no's of Goat shelters were established at 6 GPs location out of 206 no of planned shelters.
- During the year, organized a three days district level orientation of staff on fishery & Package of Practices programme was completed for 25no's of CRPs.
- During the year, organized one district level mobile application training programme for 25no's of CRPs.
- Establishment of Desi Poultry Breed Farm: Back yard poultry plays an important role in the economy of tribal. The objective of the breed farm is to promote formation of poultry cluster, regular/prepaid vaccination, check the mortality and improve the production, chick's production & distribution (Selling). 7 Entrepreneurs were identified in the year 2021-22 to promote the desi bird in Mathili and Malkangiri Block.



Training to farmers on production of seeds at cluster level



PH testing in fish farming pond at Kathiguda, in Pangam Gram Panchayat



Breed firm unit at Raginiguda village



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- Poultry Night Shelter: Renovation of Poultry night shelter was taken up in a cluster approach with 80 to 100 families under one Breed Farm. It's objective is to keep the desi bird in a secure place during the night. Blue card was introduced to track the timely vaccination and maintain transparency during the collection of user/vaccination fees of Rs /- 12 per household. Total 655no's of Night shelters have been established.
- During the period, organised 04no's of one day GP level training of farm entrepreneur/ night shelter beneficiaries. 84no's of farmers were trained and developed their knowledge on backyard poultry.
- During the period, organized 30no's of village level awareness and campaign for vaccination. 994no's of farmers were trained and developed their knowledge on regular vaccination to reduce mortality. After village level awareness camps, 4419 no's of poultry were vaccinated.
- During the year, organized 1no of two day's cluster level training on FPO where 32no's of farmers were trained and developed their knowledge on agronomic bio input practices, preparation of bio inputs and marketing through FPC.
- During the period, organized 2no's cluster level training for farmer producer organization. 62no's of farmers were trained and developed their knowledge on farmer producer organization.



Vaccination of Cow by Arjun Bhumia, CRP at-Katapali village in Mathili block

### Formation of farmers Producer organization

- During the year, Maa Naktewari Farmer Producer Company Limited (MNFCP) was established at Nayakguda Cluster under 10 gram panchayats of Mathili & Malkangiri block.
- The BODs Meetings were held in each month in a fix date as decided by them. All projects staff are the part of it along with Govt. officials and WASSAN staff who are also invited to participate in the review cum planning meeting.



Board of Directors meeting of FPO at Nayakguda



# OUR GOVERNING BOARD

### Mr. Gautam Parija, President

*An MBA from Xavier Institute of Management, Bhubaneswar, he has executed number of consulting assignments for many industrial houses and government owned corporations.*

### Mr. Amit Kumar Daruka, Vice President

*An Fellow Member of the ICAI having more than 14 years experience in providing consultancy services like project finances for fund raising in form of Equity, Quasi Equity, debt or any other means, compliances, taxation matters, due diligence & business strategies including review of business process. He is also into mergers and acquisitions for companies and has done some successful transactions. He has worked with ICICI Bank Ltd, Ideal Group, N. C Shaw & Beverages Pvt Ltd(a Franchise unit of Seagram's India Ltd), Ansal Chaudhary Developers Pvt Ltd–Kathmandu (A JV company of Ansal Group and Choudhary Group)*

### Mr. Subrat Kumar Singhdeo, Executive Secretary

*A post-graduate in sociology from Jawaharlal Nehru University, New Delhi, with certificate courses from Harvard University, USA and Institute of Social Studies, Netherlands. A former Executive Director of Rashtirya Gramin Vikas Nidhi, Guwahati(an Indian grant making agency set up by IFCI, IDBI & NABARD), he has also executed number of consulting assignments for donor agencies such as the Ford Foundation, CARE, Freedom from Hunger, India Development Services, USA, Lutheran World Relief. NOVIB, OXFAM, SKN-Netherlands, IGSSS and Sir Dorabji Tata Trust. Apart from writing two chapters, he has co- edited a book on Human Security: From Concept to Practice, published by World Scientific, Singapore in 2011. He has been heading the operation of Madhyam Foundation since its inception. He has also completed a year long (4 modules) Social impact Leadership programme conducted by DASRA in collaboration with Harvard Business School).*

### Mr. Niladri Kumar Mohanty, Member

*A post graduate in Development Economics from Allahabad University, Mr. Mohanty has over 40 years of working experience in Banking and Rural Finance sector. After his service with State Bank of India, he pursued a career in consulting during which he worked in 14 Asian and African countries. He has executed number of consultancy assignments for World Bank, UNDP, IFAD, ILO, FAO and African Development Bank. He is a member of London Institute of Bankers, Indian Institute of Bankers and Indian Economic society.*

### Mrs. Aditi Panda, Member

*A Post Graduate on Women Studies from Utkal University. She has 13 years of working experience in areas of gender, disability, displacement and accessibility. She specializes in counseling, training & research. As a Freelancer, she has written articles in Times of India & the New Indian Express.*

### Mrs Rashirekha Pattanaik, Member

*A Post-graduate, she has over 10 years of working experience in the field of non-formal education with leading NGOs like Agragamee and Shikshya O Sandhan.*

### Mr. Mihir Kumar Ray, Member

*A retired English teacher, he loves to explore different livelihood options for small farmers through reading & practical actions.*



### LEGAL ENTITY

#### MADHYAM FOUNDATION

- Registered as a society under Societies Registration Act, 1860 having Registration. No.- 21879/57 of 2004-05 dated 8th July, 2004.
  - Registered under FCRA – 1976 Regn. No.-104830212 dated 1st January, 2008.
  - Registered under section 12AA (2) of IT Act-1961, Registration. No. – AABTM5468PE20088 dated 24th September, 2021.
  - Registered under 80G of Income Tax Act-1961, Registration. No-AABTM5468PF20177 dated 24th September, 2021.
- Registered with Niti Aayog, Government of India having Registration No: OR/2017/0153299

#### OUR DONORS

- AWO International, Germany.
- Azim Premji Foundation, Bengaluru, India.
- National Rural Livelihood Mission, Government. of India.
- Odisha Livelihood Mission, Government. of Odisha.
- Directorate of Agriculture and Food Production, Govt. of Odisha.

*We gratefully acknowledge their support and confidence in us.*

#### OUR BANKERS

- State Bank of India, New Delhi
- State Bank of India, IRC Village, Bhubaneswar, Odisha
- AXIS Bank Ltd, CRPF Square, Bhubaneswar, Odisha
- Punjab National Bank, RPRC, IRC Village, Bhubaneswar – 751015, Odisha
- Bank of Baroda, PFS, Nayapalli, Plot No: 737, Jaydeb Vihar, Bhubaneswar – 751013, Odisha

#### OUR AUDITOR

Sanjeeb Kumar & Associates  
475, ESEN DEN, Aiginia, Khandagiri, Bhubaneswar, Odisha



# Annual Report 2021-22

## AUDITED STATEMENT

**MADHYAM FOUNDATION**  
 REGD. OFFICE : N 4/309, IRC VILLAGE, NAYAPALLI, BHUBANESWAR-15.  
 ADMN. OFFICE : N 3/202, EKAMRAKANAN ROAD, NAYAPALLI, BHUBANESWAR-15  
 ODISHA, INDIA.

### BALANCE SHEET AS ON 31ST MARCH, 2022

SOURCES OF FUNDS	SCH	2021-22		2020-21	
		AMOUNT (Rs.)		AMOUNT (Rs.)	
<b>CAPITAL FUND</b>					
As per last Balance Sheet.		2,794,059.74		2,006,591.51	
Add: Surplus/(deficit) during the Year		698,876.08	3,492,935.82	787,468.23	2,794,059.74
<b>TEMPORARY RESTRICTED FUND</b>					
(Unspent Grant)	1		7,874,611.66		15,122,840.35
<b>LOAN</b>					
Bank of Baroda					
As per last Balance Sheet				8,920,007.00	
Add: Received during the year				65,000.00	
Add: Interest charged by Bank				670,050.06	
Total				9,655,057.06	
Less: Repayment to Bank			Nil	9,655,057.06	Nil
<b>MADHYAM FOUNDATION WELFARE FUND</b>	2		42,308.77		4,206.01
<b>INTEREST FREE HAND LOAN</b>			10,236,002.00		8,835,002.00
<b>TOTAL</b>			<b>21,445,858.25</b>		<b>26,756,108.10</b>
<b>APPLICATION OF FUNDS</b>					
<b>FIXED ASSETS</b>	3		643,432.00		792,003.00
<b>CURRENT ASSETS, LOANS AND ADVANCES</b>					
Current Assets	4	33,084,932.49		22,344,621.49	
Other Advances	5	14,885.00		150,000.00	
Cash & Bank Balance	6	10,449,461.76		20,909,505.61	
Bank interest on FD Receivable		23,420.00		408,366.00	
		43,572,679.25		43,810,493.10	
Less:					
<b>CURRENT LIABILITIES AND PROVISIONS</b>	7	22,770,253.00		17,846,388.00	
		22,770,253.00		17,846,388.00	
<b>NET CURRENT ASSETS</b>			20,802,426.25		25,964,105.10
<b>TOTAL</b>			<b>21,445,858.25</b>		<b>26,756,108.10</b>

The above Balance Sheet, to the best of my/our belief contains a true account of the funds and liabilities and assets and properties of the organisation for the year ended on 31.03.2022.

As per our separate report of even date.

CA Sanjeeb K. Mohanty,  
 Partner,  
 UDIN: 22054142ANVTLMU8369  
 Date: 29.03.2022



*Subant Kumar Singh*

Executive Secretary  
 MADHYAM FOUNDATION





## AUDITED STATEMENT

**MADHYAM FOUNDATION**  
 REGD. OFFICE : N 4/309, IRC VILLAGE, NAYAPALLI, BHUBANESWAR-15.  
 ADMN. OFFICE : N 3/202, EKAMRAKANAN ROAD, NAYAPALLI, BHUBANESWAR-15  
 ODISHA, INDIA.

### INCOME AND EXPENDITURE ACCOUNT FOR THE PERIOD FROM 01.04.2021 to 31.03.2022

EXPENDITURE	AMOUNT (Rs.)		INCOME	AMOUNT (Rs.)	
	2021-22	2020-21		2021-22	2020-21
To AWO SI-II, Malkanagiri - (Enhanced Livelihood Security)	3,060,475.96	3,761,521.84	By Grant-in-Aid (Schedule-I)	26,902,804.45	31,016,319.78
To ORMAS-DDU GKY-II	5.60	2.65	By Bank Interest		
To ORMAS-DDU GKY-III	250,082.00	118,536.90	- Savings A/C	305,576.00	870,502.00
To ORMAS-DDU GKY-IV	10,557,018.00	11,812,316.20	- Fixed Deposit	179,611.00	361,419.00
To ATMA / MILLET	763,304.04	1,357,740.52			
To APPI	11,622,993.76	13,127,720.90	By Other Receipts (Schedule-B)	1,570,081.00	1,434,940.00
To SODI NRLM	134.40	292.52			
To SDTT DBI	35.40	70.80			
To MKSP NRLM Empowering	35.40	306.80			
To INTEGRATED FARMING / ATMA	459,278.42	961,580.56			
To JTT Extrafund SODI	-	59,550.00			
To General Fund	399,871.62	538,052.70			
To FC General	635.77	28,727.10			
To Bank Interest & Charges on BOB k	-	670,050.06			
To Audit Fees	239,772.00	272,368.00			
To Bank Interest refunded	770,983.00	-			
To Depreciation	113,050.00	146,875.00			
To Loss on sale of Asset	21,521.00	-			
To Excess of Income Over Expenditur	698,876.08	787,468.23			
	<b>28,958,072.45</b>	<b>33,683,190.78</b>		<b>28,958,072.45</b>	<b>33,683,190.78</b>

The above Income and Expenditure Account, to the best of my/our belief contains a true account of all the Income and Expenditure of the Organisation for the period from 01.04.2021 to 31.03.2022

As per our separate report of even date

CA Sanjeeb K. Mohanty,  
 Partner  
 UDIN:22054142AWTLMU8389  
 Date: 29.09.2022



*Subant Kumar Singh*  
 Executive Secretary  
 MADHYAM FOUNDATION





## AUDITED STATEMENT

### MADHYAM FOUNDATION

REGD. OFFICE : N 4/309, IRC VILLAGE, NAYAPALLI, BHUBANESWAR-15.  
 ADMN. OFFICE : N 3/202, EKAMRAKANAN ROAD, NAYAPALLI, BHUBANESWAR-15  
 ODISHA, INDIA.

#### CONSOLIDATED RECEIPTS & PAYMENTS ACCOUNT FOR THE PERIOD FROM 01.04.2021 TO 31.03.2022.

RECEIPTS	AMOUNT Rs.	PAYMENTS	AMOUNT Rs.
To Opening Balance		By AWO SI-II, Malkanagiri	3,060,475.96
- Cash-in-hand	3,448.00	By ORMAS-DDU GKY-II	5.60
- Cash-at-bank	17,239,520.61	By ORMAS-DDU GKY-III	250,062.00
- Fixed Deposit	<u>3,666,537.00</u>	By ORMAS-DDU GKY-IV	4,257,662.00
To Grant-in-aid		By ATMA / MILLET	773,304.04
- Foreign	1,457,140.76	By APPI	11,676,993.76
- Indian	<u>7,190,335.00</u>	By SODI NRLM	134.40
To Bank Interest		By SDTT DBI	35.40
- Foreign	8,458.00	By MKSP NRLM Empowering women Veg Growers	35.40
- Indian	<u>297,632.00</u>	By INTEGRATED FARMING / ATMA	469,278.42
To Other Income	40,050.00		
To Donation & Contribution	1,421,501.00	By Madhyam Foundation Welfare Fund	527,800.24
		By General Fund	
To Handholding support	29,000.00	- Administrative expenses	399,871.62
To Report preparation, drafting etc. -	71,000.00	By FC General	635.77
To Sale of old Newspaper	1,850.00	By Repayment of Temporary Loan	1,070,000.00
To TDS Refund	83,600.00	By EXPENSES PAYABLE	
- Interest on TDS	<u>6,680.00</u>	- ORMAS-DDU GKY-III	23,795.00
		- ORMAS-DDU GKY-IV	1,433,425.00
To Interest free hand loan	2,471,000.00	- EPF & PT	<u>53,403.00</u>
		By Audit fees	
To SWF		- General A/C	26,200.00
- EPF	531,124.00	- DDU GKY II	<u>15,800.00</u>
- PROF TAX	<u>27,700.00</u>		42,000.00
	558,824.00	By BANK INTEREST REFUNDED	
To ADVANCE REFUND FROM		- SODI NRLM TATA TRUST	726,514.00
- Swastic Sriati	150,000.00	- MILLET - P D ATMA	27,850.00
		- SDTT DBI	<u>16,619.00</u>
To Interest on Fixed Deposit	558,955.00		770,983.00
		By Programme Advance	14,865.00
To Sale of Motorcycle	14,000.00	By TAX DEDUCTED AT SOURCE	15,360.00
		By Closing Balance:	
To Expenses Payable	21,096.00	- Cash-in-hand	9,105.00
		- Cash-at-bank	7,913,752.76
		- Fixed Deposit	<u>2,526,604.00</u>
			10,449,461.76
	<u>35,291,627.37</u>		<u>35,291,627.37</u>

The above Receipts and Payments Account, to the best of my/bour belief contains a true account of the cash movement of the Organisation for the period from 01.04.2021 to 31.03.2022.

As per our separate report of even date

CA. Sanjeeb K. Mohanty,  
 Partner  
 UDIN: 22054142A/W/LMU8369  
 Date: 29.09.2022



*(Signature)*  
 Executive Secretary

MADHYAM FOUNDATION







# MADHYAM FOUNDATION

## REGISTERED OFFICE

N4/309, IRC Village, Bhubaneswar - 751015, Dist: Khurdha, Odisha, India

## ADMINISTRATIVE OFFICE

N3/202, IRC Village, Bhubaneswar - 751015, Dist: Khurdha, Odisha, India

Tel: +91 674 2557029 | E-mail: [madhyamfoundation@gmail.com](mailto:madhyamfoundation@gmail.com)

Facebook: <https://www.facebook.com/MadhyamFoundation>

## SKILL TRAINING CENTER

Plot No-GA-497, Bharatpur, Mahalaxmivihar, Khandagiri, Bhubaneswar, Odisha, India

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## PROJECT OFFICE

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At/PO: Kanabageri, Via: G. Udayagiri,  
Near MMC hospital,  
Dist-Kandhamal, Odisha, India  
Pin-762100

At/PO: Khairput, Via:Khairput  
Dist: Malkangiri, PIN-764046  
Odisha, India  
Tel: 91-9861208790

[www.madhyamfoundation.org.in](http://www.madhyamfoundation.org.in)